



MMJC



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Insights



RECOGNIZING The Moment of CHANGE

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Recognising moment of Change

This post focuses on the critical leadership challenge of identifying structural transition points—the moments when legacy corporate assumptions stop working and new realities take over. It emphasizes that long-term corporate sustainability and future readiness rely heavily on a leader's ability to balance short-term, everyday metrics with upcoming strategic shifts before old business models collapse.

[Read the full insight here](#)





Whether recommendation of Senior Management is role of NRC?

The article analyzes whether the Nomination and Remuneration Committee (NRC) is legally required to recommend the appointment and removal of all senior management personnel, or only those who qualify to be directors. It examines the overlapping and ambiguous language ("and") used in Section 178(2) of the Companies Act, 2013 and SEBI LODR regulations to clarify the scope of the committee's role.

[Read the full insight here](#)





Permitted End Use of Borrowings by InvITs: SEBI Expands the Framework

This newsletter highlights SEBI's expanded regulatory framework governing how Infrastructure Investment Trusts (InvITs) utilize borrowed funds. It provides clarity on the broadened scope of eligible end-uses, giving trusts greater operational and financial flexibility.

[Read the full insight here](#)





Compliance Pertaining to Status of SPV with Expired Concession Agreements – SEBI Circular dt: May 15, 2026

This brief evaluates SEBI's compliance guidelines regarding the operational status of Special Purpose Vehicles (SPVs) that hold expired concession agreements. It clarifies the newly revised definition of an SPV and outlines the associated regulatory responsibilities for asset managers.

[Read the full insight here](#)





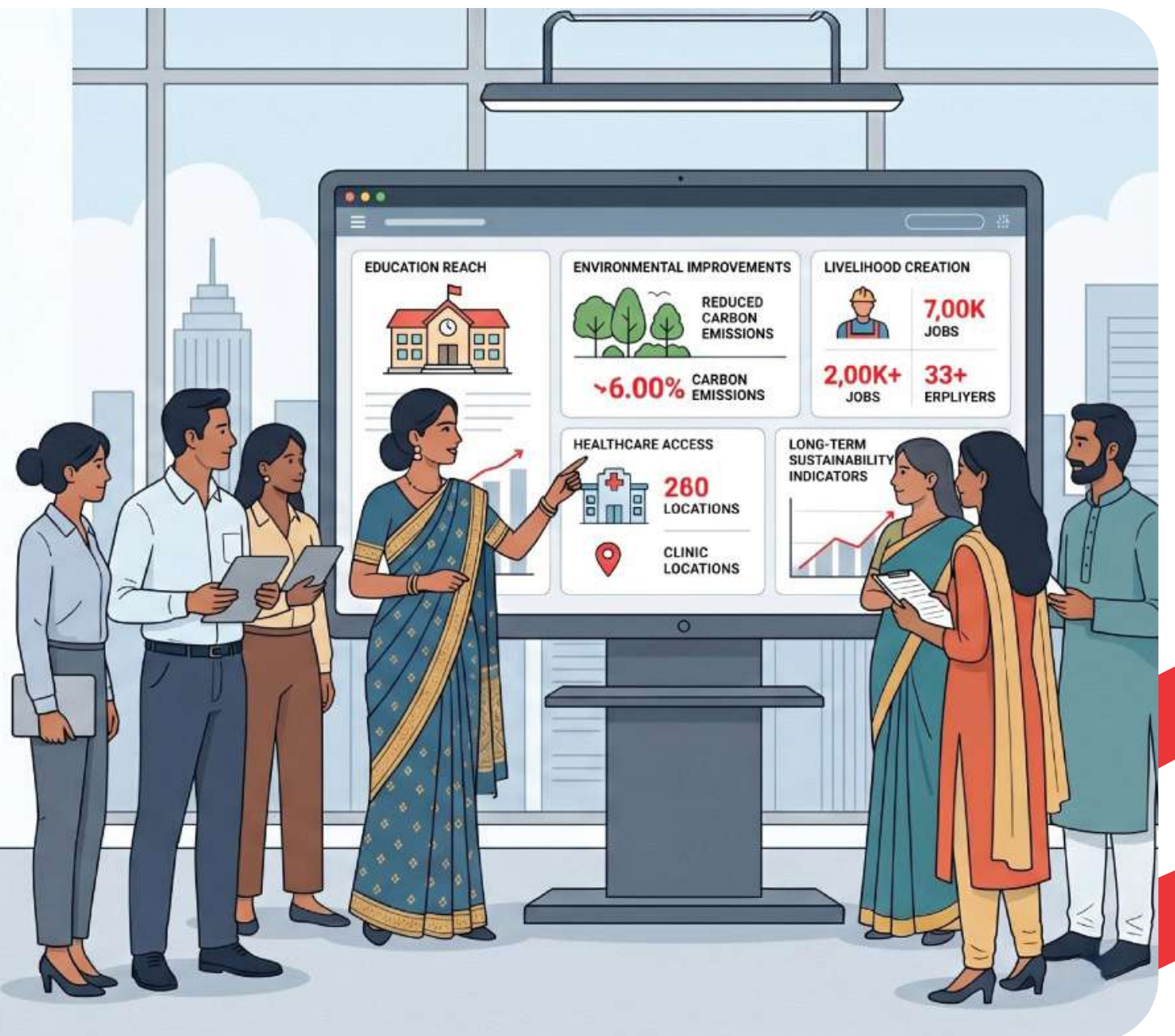
SEBI Proposes Relief for Debt-Funded Major Maintenance Expenses in Road InvITs

This article breaks down SEBI's consultation proposals aimed at providing financial relief to road-sector InvITs handling massive maintenance costs. It explores the proposed provisions that allow these long-term major upkeep costs to be comfortably debt-funded.

Read the full insight here



CSR AMENDMENT



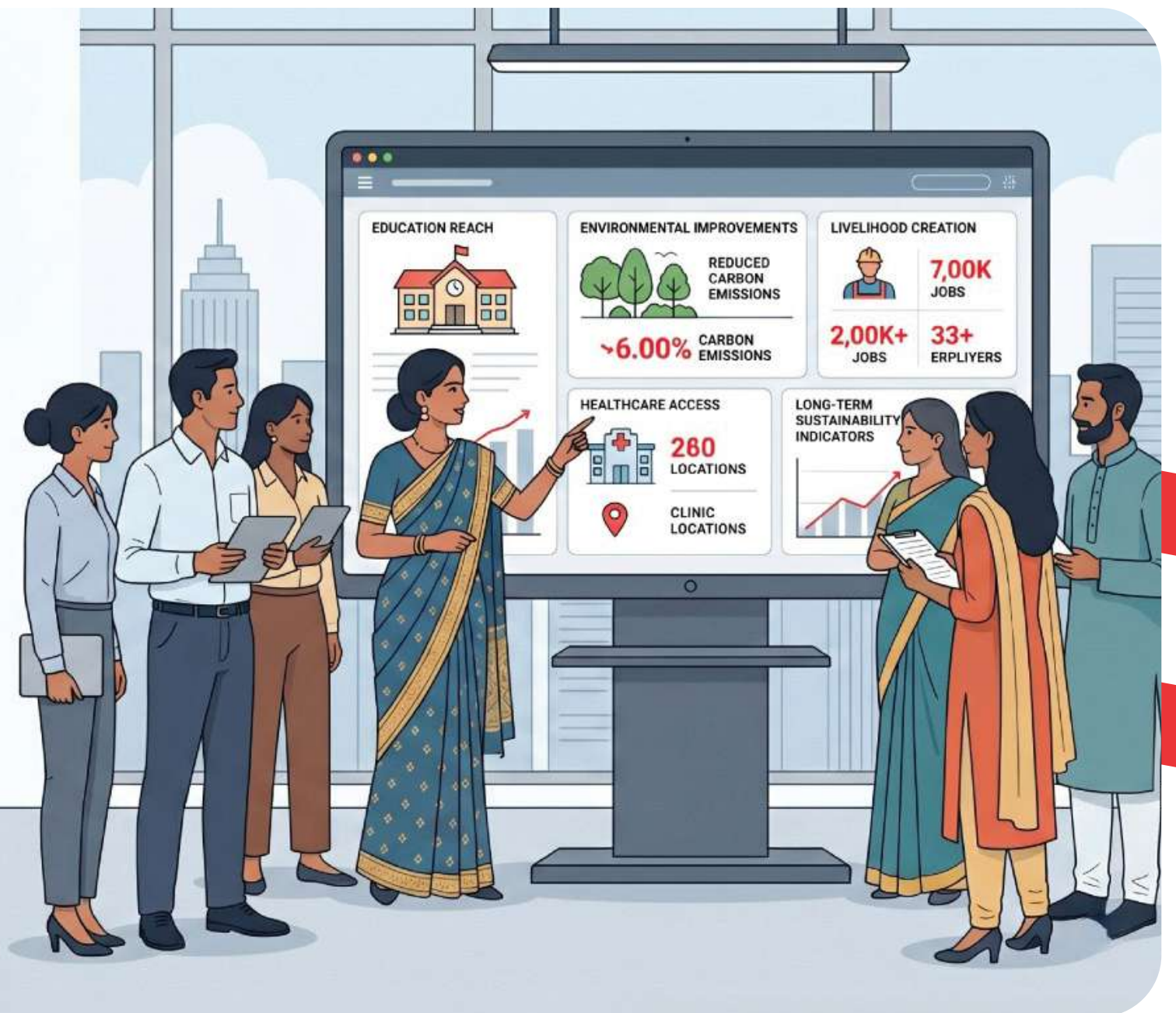
Implementing CSR Through subscription to Zero Coupon Zero Principal Instruments (ZCZP) on the Social Stock Exchange – CSR

This newsletter details a novel avenue for companies to fulfill corporate social responsibility (CSR) mandates by subscribing to Zero Coupon Zero Principal (ZCZP) instruments. It outlines how these financial assets directly channel enterprise social capital into verified non-profit projects on the Social Stock Exchange.

[Read the full insight here](#)



CSR AMENDMENT



FAQs on CSR Amendment dated 27th May, 2026 - ZCZP Instruments on Social Stock Exchange - CSR

These FAQ's serves as a definitive explanatory guide regarding the latest regulatory amendments governing ZCZP deployments for statutory social spends. It answers critical implementation and compliance questions for corporate boards navigating the updated SSE ecosystem.

[Read the full insight here](#)